

AGENDA

The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution,
and Exposing Risk

Executive Dinner

SPEAKERS



Jack Sharpe
CISO, Head of AI &
Cyber Security
Instil



Choong Kwan
Head of
International Audit
WRB Berkley



Rafal Hollins
Lead Cloud Architect
Lancashire Insurance
Group



Abdul Malik Kalim
Head of IT
Europe Arab Bank



Thomas Lawler
Associate Director
St. James's Place

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**THE LEGACY TAX: YOUR INFRASTRUCTURE
IS KILLING MARGINS, SLOWING EXECUTION,
AND EXPOSING RISK**



July 03, 2025

6:00 PM-9:30 PM

United Kingdom Time

Financial services firms live and die by execution speed, cost efficiency, and risk control—yet outdated technology silently erodes P&L every single day. On-prem / even legacy cloud estates are a deadweight tax on your business. They force firms into spiraling costs, operational bottlenecks, and compliance risks. Even firms with some cloud adoption are struggling with outdated, inefficient hybrid environments that fail to deliver the agility, speed, and financial control they need.

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