

# AGENDA

The Capability Imperative: From Operational Scale to Strategic Value

## Executive Dinner

### SPEAKERS



**Ibrahim Jackson**  
Founder & CEO  
Ubiquitous Preferred  
Services



**Kaushik Das**  
Executive Strategic  
Advisor & Consultant  
Independent



**Bri Badje**  
Managing Director -  
Global Capabilities  
Collabera



**Rajesh Puneyani**  
Vice President & GCC  
Site leader  
Independent



**Parag Potdar**  
President  
Collabera



**Ajay Sharma**  
Senior Director, IT  
Coverys



**Sachin Mehta**  
SVP  
Marsh & McLennan  
Companies



**Nitin Chawla**  
Sr Director,  
Enterprise  
Architecture  
Schneider Electric



**Denny Bey**  
President  
Salem Five Mortgage



**Emir Osmanagic**  
Director of  
Technology  
Smith & Nephew



**Premil Dennison**  
Executive Strategic  
Advisor  
Independent

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**THE CAPABILITY IMPERATIVE: FROM  
OPERATIONAL SCALE TO STRATEGIC  
VALUE**



**May 28, 2026**

5:30 PM-9:00 PM

Eastern Time

When does scale stop being sufficient? Across industries, leadership teams are rethinking how capabilities are built, owned, and

evolved to address both immediate needs and long-term goals. What was once focused on efficiency is now centered on ownership, control, and sustained strategic value.

This shift is driving a deeper evaluation of build vs. buy decisions, operating models, and global capability frameworks. It enables organizations to operate with greater speed, resilience, and precision.

In this exclusive CXO roundtable, senior leaders will engage in a candid, peer-level discussion on how organizations are navigating this transition in practice.

The conversation will cover:

- How capability priorities extend beyond cost and scale
- Shifting perspectives on build vs. buy and partner ecosystems
- Operating models that balance flexibility with control
- Leveraging Global Capability Centers (GCCs) and global capability models for near-term execution and long-term value
- Practical trade-offs, decision frameworks, and insights from leaders shaping these approaches

This is a practitioner embedded dialogue, rooted in real-world decisions and experiences. The focus is on open exchange, thoughtful debate, and actionable perspectives that leaders can directly apply to their organizations.

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