



# Banking on Efficiency: The Future of AI-powered Customer Experience in Banking and Financial Services

Shelly Kramer  
Principal Analyst | Kramer&Co.

## Introduction: The Evolution of the Contact Center is Underway

Contact centers are undergoing a significant evolution, shifting from handling basic customer queries and being largely viewed as expense centers that generate no direct revenue to strategic corporate assets that drive revenue, customer loyalty, and competitive advantage. This evolution is driven by customers, who expect seamless experiences and speedy responses, regardless of whether they initiate contact via phone, chat, email, social media, or mobile app. This expectation for efficient, channel-agnostic service delivery has added new layers of complexity to contact center operations, particularly in data-sensitive industries like banking and financial services.

This evolution of the contact center is being fueled by several converging forces:

**Traditional approaches have limitations.** While still widely used, traditional approaches such as Interactive Voice Response (IVR) systems, intent-mapped natural language routing systems, and rule-based chatbots are not without limitations. These older systems often fail to understand customer needs, resulting in frustration and requiring escalation to human agents — if you’ve ever found yourself quickly saying “agent, agent” when making contact to resolve a situation, you know exactly what I mean. Additionally, many current conversational AI deployments rely on complex decision trees, which can only automate a limited number of customer interactions and often result in subpar customer experiences.

**Agentic AI.** The emergence of agentic AI brings a plethora of new capabilities to the fore, making for an exciting time in the contact center ecosystem. Unlike previous generations of automation that followed predetermined scripts, agentic AI can think, act, and collaborate in ways that mimic high-performing human agents. Agentic agents can handle multi-turn conversations and complex problem-solving rather than simply matching keywords to predefined responses.

**The Integration of AI combined with the powerful capabilities of Voice AI, and the shift to platformization, are game-changers.** The integration of AI across the entire contact center ecosystem, combined with the adoption of a platform-centric approach featuring Voice AI as a fundamental pillar of the platform, is creating new possibilities.

Modern platforms now combine real-time agent assistance, automated quality assurance that can monitor 100% of interactions (as opposed to the standard 2%), and Voice AI agents operating within a unified framework. This platform approach with Voice AI as a key component represents a fundamental shift in how contact centers operate, serving as a cornerstone technology within comprehensive intelligence platforms. Unlike traditional IVR systems, today's Voice AI, which is a form of agentic AI, can handle complex, multi-turn conversations with human-like understanding and responsiveness.

When integrated within a unified platform ecosystem that includes real-time agent assistance and automated quality assurance monitoring of 100% of interactions, Voice AI delivers unprecedented value. This platform approach enables Voice AI agents to seamlessly transfer to human agents when needed, preserving complete context and ensuring consistent customer experiences across all touchpoints.

For heavily regulated industries like banking and financial services, this transformation offers advantages in managing compliance, handling seasonal call volume fluctuations, expanding automated call services, and delivering consistent, high-quality customer experiences while controlling operational costs. These industries are now able to automate new use cases that previously couldn't be automated. Talk about a game-changer.

## **For Banking and Financial Services Providers, Modernizing the Contact Center is Mission-Critical**

I find there's a bit of a mixed perception about banking and financial services when it comes to tech innovation. While some areas of financial services are seen as highly innovative, traditional banking often has a reputation for being slower to change. On the one hand, Fintech startups are driving innovation in areas such as mobile banking, online lending, payment processing, and cryptocurrency ventures, while, on the other hand, traditional banks and financial institutions are often much slower to innovate. Regulatory constraints, the burden of legacy infrastructure, and staid, risk-averse corporate cultures all play a role here, as do security concerns and data privacy concerns. The good news, especially for customers, is that we are seeing a definitive shift industry-wide by traditional banking and financial services providers to innovate and modernize, particularly in customer-facing situations such as the contact center.





## Contact Center Challenges

As we previously briefly touched on, banking and financial services contact centers face distinctive challenges. These include:

**Regulatory Compliance.** Banks and financial institutions operate in highly regulated environments where there is no room for error. Not only can compliance failures result in substantial penalties, but they also carry a serious risk of reputational damage. In the traditional contact center, quality assurance traditionally covers only about 2% of interactions, leaving significant compliance blind spots. Adding to the complexity here are interactions with chatbots and other AI agents, which are often disconnected systems, making monitoring those conversations on top of live agent interactions difficult, to say the least.

The challenge for call center operations is that when a customer has an unsatisfactory interaction with an agent on a live call, but that call is one of the 98% that goes unevaluated, there is a significant risk to the organization as a whole. Not only has the opportunity for satisfactorily resolving the customer's issue been missed, but so has the opportunity for training agents to ensure this situation isn't replicated in the future.

### Complexity of Inquiries—Intent Matters.

Financial services inquiries frequently involve intricate, multi-step processes that necessitate access to sensitive customer information and secure systems. These processes range from policy coverage questions and fund transfers to mortgage rate inquiries, application status checks, and beyond. Traditional automation solutions have struggled to handle this complexity, often not understanding the intent of the inquiry. From a customer perspective, wading through these processes can often be not only incredibly time-consuming but also frustrating.

**Security and Authentication.** Financial transactions require robust identity verification and secure handling of sensitive information. PII, PCI, and PHI data must be properly encrypted, creating additional layers of complexity for any automation solution.

**Peak Volume Management.** Financial services contact centers experience predictable, yet significant volume fluctuations tied to events like tax season, regulatory changes, and/or market events. Staffing for these peaks while maintaining efficiency during regular periods presents a constant challenge.

However, these complexities and operational challenges are not insurmountable, and that's where we are seeing Voice AI beginning to play a significant role.



## Opportunities: Why AI for Voice, Why Now?

Banking and financial services institutions are uniquely positioned to benefit from advanced Voice AI implementations in myriad ways, the most important of which is the ability to deliver best-in-class, compliant customer experiences across the board. Why does this matter? Happy customers not only stay around, but they also use more services, trust more deeply, and often become an organization's best and most vocal brand advocates. Voice AI implementations in the contact center can not only deliver the best-in-class customer experience that banks and financial institutions seek but can be a significant competitive differentiator. In an era where traditional banking and financial services vendors face increased competition from the Fintech ecosystem, and when both customer expectations and comfort levels with tech are increasing at a rapid pace, the importance of this differentiator should not be overlooked. Think of it this way: when customers know there is a better way, they're not interested in waiting around for you to figure that out and deliver it to them. I know that I'm not!

Here are some of the benefits of integrating Voice AI into the contact center:

**Trust Through Consistency.** Delivering consistent, accurate information builds customer trust. For banking customers, this consistency means receiving the same high-quality information, whether they're inquiring about mortgage rates, checking account options, or investment services—at any time of day, without variations due to agent knowledge or experience levels.

**Operational Efficiency at Scale.** Financial institutions handling high volumes of similar inquiries can realize significant efficiencies through Voice AI. There is potential for 50-70% automation of customer interactions, achieving 100% response rates and zero hold times, which offers substantial cost savings while improving customer satisfaction. As a customer who has slogged through my share of contact center interactions, I'll admit the thought of zero hold time and a 100% response rate practically makes me giddy.

**Compliance Assurance.** Voice AI agents can be programmed to always follow required compliance scripts and processes, ensuring that every customer interaction meets regulatory requirements. This is particularly crucial for financial institutions dealing with regulations like KYC (Know Your Customer), AML (Anti-Money Laundering), and various disclosure requirements for financial products.

**Business Intelligence.** When integrated with a comprehensive platform, Voice AI enables analysis of all customer interactions, providing unprecedented insight into customer needs. This is a significant advancement over conventional systems where IVRs and IVAs often function as disconnected islands, making unified monitoring nearly impossible. This enables financial institutions to address complex, subjective questions, such as "Did the agent properly explain the mortgage application process?" at scale while also informing product development and service improvements. Instead of the paltry industry-wide 2% of interactions that are monitored by traditional contact center operations systems, 100% of interactions are tracked and analyzed. That means more complete data, deeper insights, and a better ability to fine-tune contact center operations in near real-time, delivering better customer experiences across the board.

**Critical Moment Identification.** The ability to identify pivotal moments in customer conversations represents a fundamental change in how financial institutions can manage customer relationships. Using sophisticated moment detection, Voice AI can automatically flag instances where customers express negative sentiment about things like a new fee structure, raise compliance concerns about investment advice. Voice AI can identify and present opportunities for upselling of premium banking services. For regulated financial services, these capabilities transform risk management by ensuring no significant compliance issue or customer concern goes undetected. Identifying moments when agents struggle provides a dynamic learning environment where contact centers continuously improve their performance based on actual customer interactions rather than theoretical training scenarios.

Traditional banking and financial institutions may be perceived as less innovative, but the opposite is actually true. Financial institutions are embracing AI thoroughly. The advent of Voice AI and its integration into the unified platform is a game changer and a significant competitive differentiator for financial institutions that implement this technology.

The true beauty and value of Voice AI on a unified platform in the contact center can deliver is infinitely more important than productivity and efficiency: it's about delivering amazing customer experiences. It is an absolute that not one of us wakes up on any given day thinking, "I can't wait to call the bank and deal with that problem I have." We dread contact center interactions, and with good reason—they are often clunky, frustrating, and can be a massive time suck. Customers don't care about operational efficiency, cost-cutting, or even compliance.

What they care about is having their problems solved quickly, efficiently, and enjoyably. With unified platform-based Voice AI, delivering on that front is a no-brainer.

“

Identifying moments when agents struggle provides a dynamic learning environment where contact centers continuously improve their performance based on actual customer interactions rather than theoretical training scenarios.

*Shelly Kramer  
Principal Analyst  
Kramer&Co.*



## Benefits of Unified Platform-Based Voice AI vs. Standalone Voice AI Solutions

You've no doubt noticed I mentioned "Voice AI on a unified platform," and yes, there is a significant difference between standalone Voice AI solutions and unified platform-based Voice AI systems. Let's take a look:

**Unified Intelligence Ecosystem.** Unlike standalone Voice AI solutions, platform-based approaches integrate Voice AI with comprehensive conversation intelligence capabilities. This creates a system where insights from every interaction improve both human and AI agent performance. This holistic view offers banks and financial institutions a competitive edge through continuous improvement across all customer touchpoints.

**Seamless Handoffs Preserve Customer Context.** When AI needs to transfer to a human agent, platform-based solutions preserve the full context, allowing the human agent to continue the conversation without starting from the beginning, which is music to every customer who has ever used a contact center's ears. For financial services, where complex transactions often require both automated and human assistance, this facilitates a smoother customer journey and serves up an infinitely better customer experience.

**Learning from Top Performers.** Platform-based Voice AI can be modeled after an organization's best human agents by analyzing their conversation patterns. This enables banks and financial institutions to maintain their highest-performing service standards across all AI interactions, ensuring consistency and excellence in customer experience.

**Comprehensive Quality Assurance.** At the risk of repeating myself on the QA front, I believe a unified AI platform is a significant differentiator here. Rather than sampling a small percentage of interactions, it enables comprehensive, consistent quality monitoring across 100% of customer touchpoints, for both human and AI agent interactions. As a business leader, I find this incredibly attractive. For heavily regulated financial services it's even more important, drastically reducing compliance risks, ensuring consistent quality of service, and making training and management easier in the process. All of these things lead to a positive impact on the bottom line.

**Reduced Implementation Time and Complexity.** While traditional voice bots require complex intent mapping and generally require months of development and heavy ongoing maintenance, modern Voice AI can be deployed in as little as two weeks. For financial institutions facing seasonal challenges like tax season or regulatory changes, this rapid deployment capability is invaluable, allowing them to quickly scale support without lengthy implementation cycles. The unified platform approach also eliminates the need to manage multiple disconnected systems, significantly reducing technical complexity and ongoing support costs.

For banks and financial services organizations, the improvements made possible by way of a unified platform-based Voice AI integration translate directly to a significant competitive advantage. This includes increased operational efficiency, risk reduction, and, most importantly, the ability to serve up best-in-class customer experiences that will leave contact center callers with smiles on their faces—and that's what it's all about.

## Some Customer Use Cases for Voice AI

When evaluating solutions, we are often most interested in hearing from customers about their real-world use cases and experiences with those solutions. The following are some examples of customer use cases for Voice AI in the contact center.

**Collections/Payments.** A national lender struggled with collection calls that frequently required lengthy authentication and payment setup processes, creating customer frustration and high abandonment rates. By implementing platform-based voice AI, they can now automate the entire payment workflow, from identity verification to payment method selection and confirmation with zero hold times. The voice AI agent compassionately handles sensitive financial conversations, offering flexible payment options while maintaining compliance with debt collection regulations. Customers appreciate the frictionless experience of setting up one-time or recurring payments without the awkwardness of human collections interactions, resulting in a 15% increase in successful payment arrangements and significantly improved customer satisfaction scores.

**Foreign Currency/Check Ordering.** Despite investing heavily in mobile banking capabilities, a multinational bank found that a large percentage of customers still called in for foreign currency and check ordering services, creating increased call volumes and frustrated customers navigating complex IVR systems. After deploying voice AI agents, customers now engage in natural conversations about their travel plans and currency needs, with the AI seamlessly handling exchange rate inquiries, denomination preferences, and delivery options. The voice AI complete maintains a specific call flow, delighting customers with efficient resolutions and freeing up human

agents to focus on higher-value conversations. I don't know about you, but I want to be delighted by efficient resolutions in every single interaction I have with a contact center. And yes, that is absolutely possible.

The platform integrates directly with the bank's systems to process orders, send confirmations, and update customers on collection readiness. This implementation reduced handle times from an average of 8.5 minutes to under three minutes per transaction. It also freed up human agents for more complex advisory work and increased overall foreign exchange revenue by offering timely, convenient service that customers prefer to the mobile app experience.

**Intent Collection—Credit Limit Increases.** A credit card provider identified that 23% of its call center volume involved requests for credit limit increases, with human agents spending an average of 7 minutes collecting preliminary information before making decisions. By deploying voice AI agents for intent collection, the provider now automatically gathers all required information—current income, employment status, reason for increase, verification of contact details—through natural conversation. Voice AI pre-qualifies customers against basic criteria and prepares a comprehensive application package before transferring qualified leads to human underwriters, who can then focus solely on final approval and cross-selling premium card products. This workflow optimization reduced the time required for human agents per application by 65%, improved conversion rates for premium card upgrades by 12%, and created a seamless customer journey with no repetitive questioning. Not surprisingly, the bank's customer feedback showed appreciation for the speed and privacy of discussing financial matters with an AI that displayed no judgment about their circumstances.

## Getting Started: Navigating the Crowded AI Marketplace and Evaluating Options

As financial institutions strive to meet rising customer expectations while controlling costs, the market has responded with a proliferation of AI-powered tools that promise to transform contact center operations through automation, agent assistance, quality monitoring, and analytics.

Distinguishing between transformative AI and incremental improvements has become increasingly challenging, as has the process of navigating the crowded AI vendor marketplace to find the right partner and solution. The high stakes of customer interactions in banking and financial services mean that forging the right vendor partnerships matters more than ever. Moving from theory to assessing options, selecting a vendor, and ultimately applying Voice AI requires careful planning, including the creation of a strategic framework for implementing Voice AI on a unified platform that delivers the desired value while also managing risk. Here are our thoughts on where to start.

### Begin with a Comprehensive Readiness Assessment

The first step in planning for Voice AI is to conduct a thorough assessment of your current state. Start by evaluating your existing contact center infrastructure. Does it have the necessary connectivity and integration capabilities to support Voice AI? Review your current call volumes, types, and customer journeys to identify where automation can deliver the greatest impact. Focus on high-volume, low-complexity transactions that create unnecessary friction in the customer experience.

Data quality will significantly influence your success. Assess the conversation data you currently capture, its accessibility, and whether it provides the necessary context for training effective AI agents. The best Voice AI implementations are built on a foundation of high-quality conversation intelligence gathered from your top-performing human agents.

### Choose a Vendor Partner Carefully

Once you've completed a comprehensive readiness assessment, you're ready to begin exploring potential vendor partners. As we mentioned, there is no shortage of players in the contact center AI space, and it's all too easy to be influenced by flashy, well-funded startups. We recommend looking beyond the hype and finding potential vendor partners who have been quietly excelling in this space for some time. They are there, and they've been pioneering, innovating, and helping customers navigate contact center transformations, delivering the holy grail of best-in-class customer experiences—often without taking the time to sing their own praises. Those are the partners we want to work with, and chances are you do as well. Companies that have been around for a while, who have satisfied customers who are happy to provide recommendations, and whose vast experience in serving up unique solutions to fit every possible customer need mean that you and your team will benefit from that deep expertise, likely experiencing less trial and error and higher success rates.





## Ready to Go? Begin by Implementing Through Careful Phasing

Once you've decided on a vendor partner and a unified platform-based Voice AI contact center solution, you're ready to think about implementation. I'm sure you won't be surprised to hear that successful implementation requires a thoughtful, phased approach—and it's absolutely worth the effort to begin with a well-thought-out strategy.

Here are some key considerations to keep in mind as you embark on your implementation journey:

**Start with Focused Use Cases.** Start small. Begin with well-defined, lower-complexity interactions where Voice AI can deliver immediate value. For banking and financial services, this might include funds transfers, bill payments, mortgage rate inquiries, or checking account balances.

**Build Trust and Excitement Through Transparency.** Communicate with both employees and customers about the role of Voice AI in your contact center and be transparent about how it will benefit them and what safeguards are in place. Getting your team excited about and on board with adopting Voice AI and the ways that it will benefit both them and their customers will go a long way toward making your deployment smooth and seamless as well as getting your team excited about what's ahead.

**Ensure Robust Security and Compliance.** Make sure you implement robust guardrails to prevent hallucinations, ensure controlled system access, enforce data privacy, and maintain encryption of sensitive information like PII, PCI, and PHI. Compliance isn't optional in banking and financial services; it's fundamental.

**Create Feedback Mechanisms.** As with any new deployment, feedback is key. Establish both automated and human-supervised processes to continuously assess AI performance and refine capabilities based on real-world interactions. This continuous assessment, evaluation, and fine-tuning should be a fundamental part of operations.

## Scale Strategically Across the Enterprise

Once you have the unified platform-based Voice AI system deployed and initial implementations delivering results, you're ready to begin to scale and expand the impact. This could include:

**Extend Across Departments.** Move beyond basic customer service to more specialized areas like loan services, mortgage processing, or wealth management, always starting with the use cases most amenable to automation. This is where it's super important to involve your team in the process and share the successes and feedback gleaned from prior deployments. Getting them excited about what's ahead for them is a fundamental key to success.

**Evolve Use Case Complexity.** Gradually increase the complexity of interactions handled by your platform-based Voice AI as you build confidence in its capabilities. Progress from simple FAQ handling to personalized interactions that require customer authentication and system access, and then move on to complex problem-solving that necessitates action on behalf of customers.

**Integrate Insights Across the Business.** From an opportunity standpoint, I find it incredibly exciting that insights gleaned here aren't limited to contact center operations; they can have an impact on the business as a whole. Call analytics can inform product development, identify customer pain points, and lead to myriad new opportunities. Share these insights with product teams, marketing, and other business units to drive innovation beyond the contact center, and soon, you'll find everyone is a fan of Voice AI and the benefits it can deliver across the board.



## Define Success Through Customer-Centric Metrics

As you evaluate the success of your Voice AI implementation, rather than focusing solely on cost reduction, make sure you're prioritizing metrics that capture the full spectrum of the benefits Voice AI brings and the impact of those benefits on the customer experience. These metrics include:

**Customer Experience Metrics.** Track changes in satisfaction scores, resolution rates, and sentiment across both AI and human-handled interactions. Pay special attention to the customer effort score—how easy was it for customers to accomplish their goals?

**Employee Experience Metrics.** While customer experience metrics are critical, employee experience matters, too. Contact centers traditionally experience high churn and burnout rates. With Voice AI handling routine questions, human agents can focus on more meaningful customer interactions and complex problem-solving, ultimately leading to greater job satisfaction and reduced churn. That said, this shift in workload requires appropriate training and expectation-setting, as human agents are now handling more nuanced conversations that require deeper expertise.

**Operational Efficiency.** Beyond the obvious reduction in average handle time, measure improvements in sales conversions, compliance rates, and reductions in hold time violations. Consider tracking the quality of human-agent interactions that follow AI handoffs.

**Compliance Improvements.** Banks and financial service providers face compliance challenges, making compliance metrics critical. A fundamental part of your path to success here is tied to obsessively tracking and measuring reductions in disclosure violations and improvements in adherence to regulatory requirements. Success on this front will delight all stakeholders and make them believers in the efficacy and power of Voice AI.

**Business Impact.** Just as I advised above on the importance of tracking and measuring on the compliance front, it's equally important to connect these improvements to concrete business outcomes such as reduction in average handle time, uplift in conversions, increased revenue, and improved compliance monitoring. Share these results often, and with everyone on your team, and you'll soon have the entire organization beating the "Voice AI is amazing and I don't know what we ever did without it" drum.

## Banking and Financial Services Stand at the Forefront of the Evolution of the Contact Center

This is both a pivotal moment and an exciting opportunity for banking and financial services industry leaders to lead the way when it comes to the evolution of the contact center powered by unified platform-based Voice AI. The ability to deliver unparalleled customer experiences and drive loyalty, combined with the transition from a cost center to a profit center, is a value proposition that's hard to resist.

The banking and financial services sector has historically been an early adopter of emerging technologies, from ATMs to online banking to mobile payments. This creates both organizational readiness and customer acceptance of technology-enabled service innovations. The highly regulated nature of financial services creates clear use cases where AI can deliver value. Compliance monitoring, disclosure delivery, identity verification, and fraud detection are all areas where AI can simultaneously reduce risk and enhance the customer experience.

In addition, financial services contact centers handle significant volumes of similar inquiries that follow predictable patterns, creating ideal conditions for Voice AI to demonstrate a measurable return on investment. From balance inquiries to transaction disputes to application status checks, many, if not most, financial services interactions follow consistent structures well-suited to intelligent automation.

Finally, the high value of banking and financial services relationships justifies investment in advanced technologies that might be economically challenging in lower-margin industries. The lifetime value of a banking or investment customer creates a compelling business case for investments that enhance service quality and relationship longevity. And when you think about it, nobody really ever wants to change banks or investment firms: it's a massive pain. When you give customers every reason to not only stay but to be delighted with the level of service you're providing, you're their hero.

These factors collectively place banking and financial services providers squarely at the forefront of contact center evolution, particularly in the application of Voice AI technology. The transformation from traditional call centers to AI-enhanced engagement hubs serving up the very best in customer experiences represents an operational improvement and a strategic necessity for financial institutions seeking a competitive advantage in an increasingly digital marketplace. The most exciting part of this evolution and the adoption of unified platform-based Voice AI into the contact center is that everybody wins: customers get the experiences they seek, contact center agents can do more high-value work and find greater enjoyment in their work, and organizations reap significant business impact benefits.





---

## About Kramer&Co.

Kramer&Co. Research is an independent research, analysis, and advisory firm focused on the emerging and enterprise tech sectors. Our work centers on tracking disruptive innovation, identifying and analyzing trends, and helping vendors develop and fine-tune their strategies and GTM messaging. We also help B2B buyers by connecting the dots and unpacking the complexities of today's tech stack. For more information contact: [info@kramerandcompany.com](mailto:info@kramerandcompany.com)

## About Observe.AI

[Observe.AI](#) is revolutionizing CX with the industry's most comprehensive AI platform for enterprise contact centers. Purpose-built with a deep understanding of contact center needs, Observe.AI blends the best of human and artificial intelligence to transform every customer interaction—supporting agents in real time, automating key call workflows, and delivering actionable insights across the business. Its full suite embeds AI into every aspect of contact center operations—enhancing human performance through real-time agent guidance, coaching, auto QA, and advanced analytics, and powering voice AI agents that speak, think, and act like your highest-performing human reps. Trusted by leading enterprises like Asurion, Concentrix, Cox Automotive, DoorDash, Included Health, and Public Storage, Observe.AI is shaping the future of customer experience—where platforms don't just support human and AI agents, but actively improve them to make every interaction smarter, faster, and more effective. For more information visit: [www.observe.ai](http://www.observe.ai)

### Disclaimer:

This white paper is for informational purposes only and does not constitute financial advice. The information contained herein is based on current market conditions and individual analysis of the author and may change without notice. No representation or warranty is made regarding the accuracy or completeness of the information provided and readers should conduct their own due diligence before making financial investment decisions.